

FAMILY DAY

Saturday
18 January 1975

Good morning ladies and gentlemen--and young people.
Welcome to CIA.

I am Ed Proctor, the Deputy Director for Intelligence. I head one of the four major components of the Agency called Directorates. --The one in which your family member works.

After I say a few things about the Agency, you will have an opportunity to visit the office where your family member works and other parts of the building that are open today.

But before that I would like to say something about the organization of the Agency as a whole, about the work we do in the Intelligence Directorate, and why it is important.

As most of you know, the Agency is headed by a Director who is Bill Colby--his Deputy is General Walters. Under them are four Deputy Directors:

- Jack Blake heads the Directorate for Administration. As the name implies, it is responsible for such institutional functions as hiring, training, and paying people, for communications and security, for medical services, and the like.
- Carl Duckett heads the Directorate for Science and Technology and is responsible for developing technical collection devices, like the U-2, and for the analysis of scientific and technical info.
- Bill Nelson heads the Directorate for Operations and is responsible for the collection of information by clandestine means. Most of the Agency people who serve overseas come from that Directorate.
- Finally, there is the Intelligence Directorate, which I head--and where the Agency member of your family works.

2

- . Our role is to take the raw information collected by all means available to the US Government and refine it into what we call finished intelligence.
- . Finished intelligence is the end product of this Agency, the primary reason for the Agency's existence.

Finished intelligence appears in many forms, both written and as oral briefings.

- Some are current intelligence, as daily summaries of new information with analytical comments on its meaning.
- Some are studies in depth on major developments in the world.
- Some are lengthy assessments of what is likely to happen in some major foreign military program.

All of our finished intelligence goes to one or more of our nation's policymakers, so that they can decide what course our country should take in its international relations or military programs.

- Chief among the customers who receive our product are the President of the United States and his most senior advisors.

The consequences which could flow from this responsibility put the pressure on all of us in this Directorate to insure that our work is done with great care and attention to detail. Some of you may have observed the results of that pressure on the member of your family who works with us.

Analysis of the raw data from a wide variety of sources is no easy task. It comes to us, usually, in small bits and pieces which somehow must be made into a rational whole. Typical of what we get are:

- Excerpts from foreign radio and TV broadcasts and clippings from foreign periodicals.
- Photographs which make little or no sense to the untrained eye.
- The gibberish of electronic signals plucked from the air.
- Scraps of conversation overheard in a foreign capital.

The men and women who work together to turn this information into intelligence are central to accomplishing the mission of our Directorate and the Agency. But I would be remiss if I failed to acknowledge the key roles performed by all those who support our analysts:

- The people in the reference service who maintain the vast inventory of necessary background information and prior intelligence assessments.
- The media specialists who collect, translate, and provide initial interpretations of events as they are reported by foreign press and broadcasting services.
- The production units which edit, illustrate, prepare and disseminate our finished intelligence reports.
- The various staff elements which identify our information and resource needs and seek to keep our organization running as smoothly as possible.

Before closing my remarks, I want to say a word or two about the things which have been made in the press about alleged CIA involvement in domestic intelligence collection.

As you will understand from the outline of the Agency's organization I presented a moment ago, the Intelligence Directorate is not the principal target of these

allegations. Still, we are deeply concerned about their impact on the public reputation and the operational effectiveness of the larger institution of which we are a part.

As you probably know, Mr. Colby began meeting with the Rockefeller Commission earlier this week and has appeared before various Committees of the Congress and there will be more hearings in the months ahead. At this point, he--and all of us in the Intelligence Directorate--are proceeding on the following basis:

- That the Agency is not guilty of the "massive illegal domestic intelligence operations" of which it is accused.
- That we will cooperate fully and without reservation with the Vice President's Commission and the Committees of the Congress in providing whatever information they may require.
- That we are hopeful that this unfortunate situation will lead to at least two positive results:
 - . A clearer delineation of the Agency's responsibilities and a better understanding of its need to protect intelligence sources and methods.
 - . New ways of insuring the compatibility between our country's dual needs for a first-class foreign intelligence organization and the protection of the rights of all our citizens.

Family Day - 10 November 1973 - 0930 and 1100

Good Morning Ladies, Gentlemen, and Young People.

I am Ed Proctor and it is my pleasure to introduce Mr. Colby, the DCI, who will say a few words to you.

Organization of the Agency:

- You have met Mr. Colby, the DCI.
- His Deputy is General Walters.
- 4 principal operating components called

Directorates:

Duckett (S&T), Brownman (M&S),
Nelson (Operations), and I (Intelligence).

You have heard a lot about changes in the Agency since the beginning of the year.

- Two new Directors.
- Several organizational changes.
- Decrease in size of the Agency.

I will not go into detail on organizational changes, but will say that basic purpose of changes is to focus our efforts on most important activities in order to serve the needs of our principal customers better--customers like the President, the NSC Staff, and Secretaries of State, Defense, and Treasury.

Reduction in size of the Agency is part of general budgetary pressures affecting entire Government.

- Affected CIA less than many other agencies.
- Even within the Agency, components of Intelligence Directorate affected less than Agency as a whole.

What we do in Intelligence Directorate and for whom.

- Primary task is to provide the President, his senior advisors and their staffs with information, research and analysis about what's going on abroad.

- .Information, research and analysis that they need to formulate and implement national security policy.
- .These people--the President, Dr. Kissinger, Dr. Schlesinger, and Dr. Shultz--the National Security Council participants--require not just information about what's going on abroad.
- .They also need assessments of what lies behind the events; how things may develop through time and what the possible consequences of US actions may be.
- .And they need to have this presented in a way that is clear, succinct, timely, and most usable by them.
- This we call finished intelligence.
- .The substance of this finished intelligence may be on a variety of subjects: political, economic, military, geographic, or biographic.

In addition to the production of this finished intelligence, this Directorate is responsible for several other types of activities in direct support of the primary function of producing finished intelligence. These include:

- the collection of information from unclassified sources, such as public foreign radio broadcasts, newspapers, and other open literature.
- Conversion of raw information into forms more usable by other analysts in the Agency such as translating foreign documents and the interpretation of photographs.
- Library type functions including storage and retrieval of information.

All these activities, together with others in the Agency, fit into an organic whole designed to work together.

They are all important to doing the job that must be done.

It is not the organization as much as the people--like you who have brought your families here today--that make the system work, that give meaning to the information.

I also want to take this opportunity to thank you wives, husbands, mothers, fathers, and children for putting up with the long and unusual hours that some of your family members have to work--and for the phone calls that often seem to come in the middle of the night. Let me assure you what we do--all of us--is extremely important. Most recent example is Middle East.

I invite you now to visit various parts of the building and to look at the historical intelligence exhibit on the first floor.

Saturday, 10 November 1973
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0930 IAS, OBGI, OER, OSR, and FBIS
1100 Staffs, CRS, and OCI